

## Risk Management Policy

### Chularat Hospital Public Company Limited

Chularat Hospital Public Company Limited recognizes that effective risk management is a cornerstone of a strong corporate governance framework. The Company views risk management as a critical tool for achieving its strategic objectives and organizational goals, while also mitigating potential challenges and unforeseen events that could affect financial performance, operational efficiency, and the trust of investors and other stakeholders. In line with this commitment, the Board of Directors has established the following risk management policy for the Company and its subsidiaries:

**1. Integration of Risk Management:** The Company and its subsidiaries operate within an acceptable level of risk to achieve their strategic objectives. Risk management is fully integrated into decision-making, strategic planning, business planning, and project management, ensuring that potential risks are systematically identified, assessed, and mitigated.

**2. Responsibility and Accountability:** Effective Risk management is the responsibility of all executives and employees at every level. Each individual is expected to understand, recognize and manage the risks inherent in their respective roles and operational units. The Company prioritizes the management of all types of risks at levels that are appropriate, proportionate, and sufficient for the Company's scale and complexity.

**3. Risk Management Framework:** The Company and its subsidiaries maintain robust risk management processes, guidelines, and measures that adhere to internationally recognized standards. These processes encompass the identification, analysis, evaluation, prioritization, management, control, monitoring, reporting, assessment, and communication of risks in a continuous, consistent, and organization-wide manner.

**4. Risk Handling Process:** All risks that may affect the achievement of the Company's strategic objectives shall be managed in accordance with the following principles:

**4.1 Timely Risk Identification:** All risks must be identified promptly to ensure they are addressed before they can materially impact the Company.

**4.2 Analysis, Assessment, and Prioritization:** Identified risks shall be systematically analyzed, assessed, and prioritized based on both the likelihood of occurrence and the potential impact on the Company.

**4.3 Risk Mitigation and Management:** Risks shall be managed in alignment with the Company's established risk management framework, taking into account the associated costs and the potential outcomes of risk mitigation measures applied.

**4.4 Continuous Monitoring and Evaluation:** Risk management activities shall be continuously monitored and evaluated to ensure that risks are effectively controlled and remain within acceptable tolerance levels.

**5. Reporting of High and Critical Risks:** Risks that may significantly impact the Company's business plans or strategic objectives, particularly those assessed as high or critical, shall be promptly reported to the Risk Management Committee, Executive Committee, and the Board of Directors.

